



U.S. Department of Health and Human Services
ADMINISTRATION FOR
CHILDREN & FAMILIES
Office of Family Assistance

Tribal TANF Leadership Symposium

**August 5-6, 2014
Washington, District of Columbia**

U.S. Department of Health and Human Services | Administration for Children and Families



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ADMINISTRATION FOR
CHILDREN & FAMILIES
370 L'Enfant Promenade, S.W., Washington, DC 20447 www.acf.hhs.gov

August 5, 2014

Greetings,

On behalf of the U.S. Department of Health and Human Services, Administration for Children and Families, Office of Family Assistance (OFA), it is our pleasure to welcome you to the Washington, DC area for the Tribal TANF Leadership Symposium. This Symposium is designed to bring together tribal council members and tribal TANF leaders from the 65 Tribes operating Tribal TANF programs across the United States, along with experts from the field, to share innovative strategies and updates related to Tribal TANF program implementation and collaboration.

Over the course of the next two days you will have the opportunity to attend plenary sessions and workshops, dialogue with ACF and OFA leadership, and network with your peers. Specific topics that will be covered during the Symposium include but are not limited to:

- Listening Session with Administration for Children and Families Leadership
- Focus Groups/Peer to Peer Sharing
- Data and Program Evaluation
- Emergency Preparedness
- Homelessness
- Child Welfare and TANF Collaborations
- Home Visiting Programs
- Creating Work Opportunities/Subsidized Employment

We are looking forward to a valuable and thought-provoking Symposium. This convening would not be possible without your dedication and commitment to the lives of the families and communities that you serve. Again, welcome and enjoy your stay in Washington, DC!

Sincerely,

Felicia Gaither, PhD
Director, Division of Tribal TANF Management
U.S. Department of Health and Human Services
Administration for Children and Families
Office of Family Assistance

Agenda

Tuesday, August 5

Time	Event
8:00 a.m.—8:30 a.m.	Registration and Networking
8:30 a.m.—9:00 a.m.	Welcome and Introductions (Regency EF Ballroom) <i>Mark Greenberg</i> , Acting Assistant Secretary, Administration for Children and Families, U.S. Department of Health and Human Services <i>Susan Golonka</i> , Acting Director, Office of Family Assistance, Administration for Children and Families, U.S. Department of Health and Human Services <i>Felicia Gaither</i> , Ph.D., Director, Division of Tribal TANF Management, Office of Family Assistance, Administration for Children and Families, U.S. Department of Health and Human Services
9:00 a.m.—10:00 a.m.	Listening Session (Regency EF Ballroom) The listening session will provide tribes with an opportunity to voice their questions, comments, and concerns to Administration for Children and Families (ACF) leadership. Listening Panel: <i>Mark Greenberg</i> , Acting Assistant Secretary, Administration for Children and Families, U.S. Department of Health and Human Services <i>Lillian Sparks Robinson</i> , Commissioner, Administration for Native Americans, Administration for Children and Families, U.S. Department of Health and Human Services <i>Susan Golonka</i> , Acting Director, Office of Family Assistance, Administration for Children and Families, U.S. Department of Health and Human Services Moderator: <i>Felicia Gaither</i> , Ph.D., Director, Division of Tribal TANF Management, Office of Family Assistance, Administration for Children and Families, U.S. Department of Health and Human Services
10:00 a.m.—10:15 a.m.	Break

Tuesday, August 5

Time	Event
10:15 a.m.—10:30 a.m.	Introduction from Jodi Pfarr (Regency EF Ballroom)
10:30 a.m.—12:00 p.m.	Structured Peer Roundtables (Regency EF Ballroom) Symposium attendees will have the opportunity to engage in small group dialogue with their peers around core issues facing Tribal TANF programs and Native communities. Table topics will include: <ul style="list-style-type: none">• Economic Development• Homelessness• Job Creation• Reporting, Audits, and Data Collection• Substance Abuse and Mental Health• Subsidized Employment Following the small group discussions, symposium attendees will have the opportunity to share key points. Moderator: <i>Lynn Carrier</i> , Associate, ICF International
12:00 p.m.—1:15 p.m.	Lunch on Your Own
1:15 p.m.—3:45 p.m.	Telling Your Future Story Workshop (Regency EF Ballroom) Can you see the challenges you currently have in your program? Do you have ideas about where you want to go, but the path on how to get to your future story seems unclear? This session will allow participants to create a picture of what life looks like now, and then create a clear vision of where they want their programs to go. Once we acknowledge where we are and have a vision for the future, we will learn a concrete method to get us there. Many Tribes have used this method to move their communities closer to their vision. Presenter: <i>Jodi Pfarr</i> , President, J. Pfarr Consulting
3:45 p.m.—4:00 p.m.	BREAK

Tuesday, August 5

Time	Event
4:00 p.m.—5:00 p.m.	<p data-bbox="532 275 1430 348">Community Resilience through Emergency Preparedness and Safety (Regency EF Ballroom)</p> <p data-bbox="532 375 1451 525">What can tribes do in an emergency situation or disaster preparedness to meet the needs of the community members? The information presented during this session will provide tribes with strategies and tools for community resilience in states of emergency.</p> <p data-bbox="532 552 672 583">Presenter:</p> <p data-bbox="532 611 1455 722"><i>Monté Wallace</i>, Program Analyst, Office of Human Services Emergency Preparedness and Response, Administration for Children and Families, U.S. Department of Health and Human Services</p>
5:00 p.m.	<p data-bbox="532 751 643 789">Adjourn</p>
5:15 p.m.—6:30 p.m.	<p data-bbox="532 821 812 858">Informal Networking</p> <p data-bbox="532 884 1344 955">Continue the conversations with your peers during an informal gathering on the lobby level of the Hyatt Regency Crystal City.</p>

Wednesday, August 6

Time	Event
8:00 a.m.—8:15 a.m.	<p>Day Two Welcome (Regency EF Ballroom)</p> <p><i>Felicia Gaither</i>, Ph.D., Director, Division of Tribal TANF Management, Office of Family Assistance, Administration for Children and Families, U.S. Department of Health and Human Services</p>
8:15 a.m.—9:45 a.m.	<p>CONCURRENT WORKSHOPS:</p> <p>Workshop One: Tribal Maternal, Infant, and Early Childhood Home Visiting Program (Potomac 5/6)</p> <p>This session will provide an overview of the Tribal Maternal, Infant and Early Childhood Home Visiting Program (MIECHV), including discussion of home visiting models being implemented, opportunities for collaboration with State and Tribal partners, and strategies to enhance and build capacity in Tribal TANF home visiting programs.</p> <p>Moderator:</p> <p><i>Amelia Popham</i>, MSW, Program Specialist, Office of Family Assistance Administration for Children and Families, U.S. Department of Health and Human Services</p> <p>Presenter:</p> <p><i>Moushumi Beltangady</i>, Senior Policy Advisor, Office of Early Childhood, Administration for Children and Families, U.S. Department of Health and Human Services</p>
8:15 a.m.—9:45 a.m.	<p>CONCURRENT WORKSHOPS:</p> <p>Workshop Two: The Intersection of Tribal Courts and Tribal TANF (Regency EF Ballroom)</p> <p>Tribal TANF programs serve a significant number of clients who have been involved, or are currently involved, in the justice system. Likewise, many ex-offenders who are being released from incarceration will need TANF services. The Center for Court Innovation, a national leader in justice system reform, is working to address this link between justice system involvement and the need for services like financial assistance, job training, parenting education, and other supports. In this session, representatives from the Center's Tribal Justice Exchange will discuss promising approaches to meeting the complex needs of justice-involved individuals and promoting collaboration between tribal justice system, TANF programs, and other partner agencies.</p>

Wednesday, August 6

Time	Event
	<p>Moderator:</p> <p><i>Shannon Bopp</i>, MPA, Program Specialist, Office of Family Assistance Administration for Children and Families, U.S. Department of Health and Human Services</p> <p>Presenters:</p> <p><i>Aaron Arnold</i>, Director, Tribal Justice Exchange, Center for Court Innovation</p> <p><i>Brett Taylor</i>, Deputy Director, Technical Assistance, Center for Court Innovation</p>
9:45 a.m.—10:15 a.m.	<p>BREAK Check-out of Hotel</p>
10:15 a.m.—11:45 a.m.	<p>Plenary: Homelessness (Regency EF Ballroom)</p> <p>This session will explore resources available to Tribal TANF programs for serving homeless families and individuals on tribal lands.</p> <p>Panel:</p> <p><i>Eric Oberdorfer</i>, Research Associate, Housing Assistance Council</p> <p><i>Linda Lee Retka</i>, Lead Training & Technical Assistance Specialist, National American Indian Housing Council</p> <p><i>John McLaughlin Ed.D.</i>, Education Program Specialist, Student Achievement and School Accountability Programs, Office of Elementary and Secondary Education, U.S. Department of Education</p> <p><i>Joyce Silverthorne</i>, Director, Office of Indian Education, Office of Elementary and Secondary Education, U.S. Department of Education</p>
11:45 a.m.—12:45 p.m.	<p>Lunch on Your Own</p>

Wednesday, August 6

Time	Event
12:45 p.m.—2:15 p.m.	<p>Plenary: Using Program Evaluation and Data to Enhance Program and Service Delivery (Regency EF Ballroom)</p> <p>This presentation will provide a framework for developing culturally appropriate and scientifically rigorous evaluations in Tribal child welfare communities. In addition to presenting the Strategic Roadmap for Collaborative and Effective Evaluation to Improve Child Welfare Programs, presenters will share the value of this framework for a broader range of programs that serve American Indian and Alaskan Native communities, as well as experiences with utilizing such an approach in research institutions that are used to more researcher driven practices.</p> <p>Tribal representatives will also share work completed on program evaluations and why evaluation is important for programs to succeed.</p> <p>Moderator:</p> <p><i>Melinda Baldwin</i>, Child Welfare Development Specialist, Children’s Bureau, Administration for Children and Families, U.S. Department of Health and Human Services</p> <p>Presenters:</p> <p><i>Jorge López</i>, TANF Executive Director, Torres Martinez Desert Cahuilla Indians</p> <p><i>Carlette Randall</i>, MSW, Senior Native American Specialist, JBS International, Inc.</p> <p><i>Malia Villegas</i>, Ph.D., Director, Policy Research Center, National Congress of American Indians</p>
2:15 p.m.—2:45 p.m.	<p>Closing Remarks (Regency EF Ballroom)</p> <p><i>Felicia Gaither</i>, Ph.D., Director, Division of Tribal TANF Management, Office of Family Assistance, Administration for Children and Families, U.S. Department of Health and Human Services</p>
2:45 p.m.	<p>Adjourn</p>

Speaker Biographies

Aaron Arnold is director of the Tribal Justice Exchange at the Center for Court Innovation. The Tribal Justice Exchange is a federally-funded initiative that seeks to promote collaboration between tribal and state justice systems and facilitate the sharing of effective justice system practices between tribes and states. In addition, the Tribal Justice Exchange provides training and technical assistance to tribes seeking to enhance their justice systems. Mr. Arnold has worked with dozens of tribes across the country. Among other projects, Mr. Arnold helped to plan the Navajo Nation's Aneth Community Court, the first community court in Indian Country, as well as the Red Hook Peacemaking Program in Brooklyn, New York, the first peacemaking program in a state court system. Mr. Arnold is a former prosecutor and a graduate of the University Of Arizona College Of Law.

Melinda Baldwin is a Child Welfare Program Specialist in the Capacity Building Division of the Children's Bureau. She has extensive experience in child welfare practice and social work education. She has over 20 years of experience working within public and private nonprofit agencies in direct service and administrative capacities. Ms. Baldwin is a Doctoral Candidate at the University of Illinois at Chicago with her dissertation focusing on the role parental criminal histories play in CPS investigators decision making processes in removal decisions.

Moushumi Beltangady is Senior Policy Advisor for Early Childhood Development in the Office of the Deputy Assistant Secretary for Early Childhood Development at the Administration for Children and Families (ACF), U.S. Department of Health and Human Services. In this role, she works across federal agencies on a variety of early childhood development issues. She is ACF's lead for the Maternal, Infant, and Early Childhood Home Visiting program (MIECHV) and is the program manager for the Tribal MIECHV Program. Ms. Beltangady holds a Masters in Social Services Administration from the School of Social Services

Administration at the University of Chicago and a Masters in Public Policy from the Harris School of Public Policy Studies at the University of Chicago.

Felicia Gaither is the Director for the Division of Tribal TANF with the U.S. Department of Health and Human Services, Administration for Children and Families, Office of Family Assistance (OFA). Dr. Gaither is responsible for the oversight and administration of the Tribal TANF Program, Native Employment Works Program and the Tribal TANF Child Welfare discretionary grant, providing technical assistance and guidance to Regional Offices, states, and Tribes administering the TANF program throughout the Nation. Previously Dr. Gaither served as the Region VIII-Denver Program Manager in OFA where she was responsible for providing technical assistance and guidance to state and tribal administrators in Colorado, Montana, Utah, Wyoming, South Dakota and North Dakota. Dr. Gaither has years of experience working in human services. She has served in many capacities working for a variety of organizations at the Local, State and Federal levels. Dr. Gaither received her Bachelor of Arts in Political Science from the University of Nebraska, earned a Master's degree in Public Administration from Wichita State University and has earned a PhD in Human Services from Capella University.

Susan Golonka joined the Administration for Children and Families (ACF), U.S. Department of Health and Human Services as Deputy Director of the Office of Family Assistance (OFA) in May 2012 and is currently serving as the Acting Director of OFA. She oversees the administration of TANF, Tribal TANF, the Health Profession Opportunity Grants, and healthy marriage and responsible fatherhood activities—providing overall guidance and direction for the work of OFA. Prior to joining ACF, Ms. Golonka was the program director for human services at the National Governors Association (NGA) Center for Best Practices. She directed NGA's research and technical assistance efforts for governors' policy advisors and states around issues related to welfare reform, low-

income working families and poverty, and child welfare. Prior to this position, she was the director of human services legislation at NGA. In this capacity, she was the principal staff representative for NGA during the national debate and passage of the 1996 Welfare Reform Act. Before joining NGA in 1995, Ms. Golonka worked with the Family Impact Seminar, a small nonpartisan public policy institute, and served as a policy advisor to former Governor Kean of New Jersey and for the United States Senate. Ms. Golonka received an MPA from the University of North Carolina at Chapel Hill.

Mark Greenberg is the Acting Assistant Secretary for the Administration for Children and Families. He also serves as both the Principal Deputy Assistant Secretary and the Acting Commissioner for the Administration on Children, Youth and Families (ACYF). Before joining HHS, Mr. Greenberg directed the Georgetown University Center on Poverty, Inequality and Public Policy, a joint initiative of the Georgetown University Law Center and the Georgetown Public Policy Institute. In addition, he was a Senior Fellow at the Center for American Progress (CAP) and the Center for Law and Social Policy (CLASP). He previously served as the Executive Director of CAP's Task Force on Poverty and as CLASP's Director of Policy. During his career, Mr. Greenberg has written extensively on issues relating to federal and state welfare reform efforts; workforce policy issues affecting low-income families; child care and early education policy; tax policy; poverty measurement; and a range of other low-income issues. In addition, he frequently provided technical assistance to state and local governments regarding poverty reduction strategies. Prior to coming to D.C., Mr. Greenberg worked at Jacksonville Area Legal Aid in Florida and the Western Center on Law and Poverty in Los Angeles, California. Mr. Greenberg is a graduate of Harvard College and Harvard Law School.

Jorge López has worked for the improvement of children and families for over 28 years; from being a gang disaffiliation and substance abuse counselor in the Oakland Bay Area, to working with Indigenous street children in Guatemala

City, to the halls of the United States Congress working for Senator Christopher Dodd (D-CT) and the Children's Defense Fund, Mr. López has now worked for the last 10 years for Indian Tribes in the United States. From 2004 to 2007 Mr. López served as the Washoe Tribe of Nevada and California's Tribal TANF Executive Director, and later Tribal Administrator from 2007 to 2011. Afterwards, he served as the Tribal Administrator for the North Fork Rancheria of Mono Indians of California prior to becoming the TANF Executive Director for the Torres Martinez Desert Cahuilla Indians. Mr. López earned his Bachelor of Arts from the University of California at Berkeley in Political Economy of Industrial Societies and his Master's Degree from Princeton University's Woodrow Wilson School of Public and International Affairs with a focus on Domestic Development Theory.

John McLaughlin has been the federal coordinator of the McKinney-Vento Education for Homeless Children and Youth Program and federal program manager of the Title I, Part D Neglected, Delinquent, or At Risk Program since March 2008. He has been an educator in the fields of English as a Second Language, migrant education, teacher education and service learning. He received his Doctorate in Education from Temple University with a focus on second language education. Mr. McLaughlin began his career as a counselor at a group home for runaway and at-risk youth in New Haven, Connecticut in 1988. He received a Bachelor's degree in sociology from Yale University, and Master's degrees in Public Administration and Advanced Japanese Studies from International Christian University in Tokyo, Japan, and the Sheffield University (UK), respectively.

Eric Oberdorfer is a Research Associate at the Housing Assistance Council (HAC) in Washington, DC. At HAC he has worked on a variety of projects and reports that have focused on topics ranging from farmworker housing to homelessness on Native American lands, and most recently housing for rural seniors and veterans. His previous experience includes working with affordable

housing at the Department of Neighborhoods in Anchorage, Alaska, as well as the City of Vancouver and BC Housing in Vancouver, British Columbia. Mr. Oberdorfer's educational background includes a Bachelor's degree in Geography and International Development from the University of Washington in Seattle and a Master's degree in Community and Regional Planning from the University of British Columbia in Vancouver.

Jodi Pfarr is currently the President of J Pfarr Consulting, a group that helps to build economically sustainable communities and organizations. Since 2001, Ms. Pfarr has worked internationally conducting impactful seminars that leave people learning and laughing. Her engaging style – and trademark humor – allow her to effectively connect with diverse audiences. Her ongoing clients represent a broad range of groups, including police departments, judges, teachers, religious intuitions, social service workers and fire departments. Ms. Pfarr grew up in a rural area and lives in an urban city, giving her a keen understanding of both demographics as well as the diversity and unique dynamics within both. She brings audiences the knowledge she has gained from years of hands-on experience within the criminal justice system, social services, religious institutions and nonprofit organizations. This vast work experience enriches her presentations with stories from the trenches that audiences often find relatable and transferable into their own lives. Ms. Pfarr has a Bachelor of Arts from the University of South Dakota and a Master of Divinity from United Theological Seminary.

Carlette Randall is a first-language Lakota (Sioux) speaker raised on the Pine Ridge Indian Reservation in South Dakota. She has worked in the human services field for more than 25 years, supporting Tribal efforts both in urban areas and on reservations. Her roles have included direct service provider, project coordinator, evaluator, Tribal liaison, and Federal agency advisor. Ms. Randall received a Master of Social Work from the University Of Denver Graduate School of Social

Work and a certificate in Business Management from the Radcliffe Institute for Advanced Study, Harvard University.

LindaLee Retka is a Training and Technical Assistance Specialist with the National American Indian Housing Council. She has more than 17 years of experience directly related to the management of all aspects of tribal housing programs, including the supervision of operations; the preparation of budgets; and ensuring program compliance with tribal, federal, state and grant agency regulations. Her previous career positions with the Mille Lacs Band of Ojibwe included Grants Compliance Manager and Assistant Director of Housing. While employed with the Mille Lacs Band of Ojibwe she worked closely with the Eastern Woodlands Office of Native American Programs on several complex tribal housing issues, which now serve as models for Native urban housing development. Through her involvement in multi-tribal housing initiatives, Ms. Retka has been an innovator in providing affordable housing opportunities for tribal community members. She also served as an American Indian representative board member of the Minnesota Emerging Markets Homeownership Initiative. Ms. Retka is an enrolled member of the Minnesota Chippewa Tribe, White Earth Reservation.

Joyce Silverthorne, an enrolled Salish member, is from the Confederated Salish and Kootenai Tribes (CSKT) of the Flathead Reservation in Montana. She has an extensive background in Indian education, possessing perspective both as a great-grandmother and a professional educator. Ms. Silverthorne earned a Bachelor of Arts and a Master of Education at the University of Montana, Missoula. In 2011, she became the Director of the Office of Indian Education, OESE, with the Department of Education. She oversees the Title VII Formula program across the country and three discretionary programs: Demonstration grants, Professional Development grants, and the new State-Tribal Education Partnership (STEP) Pilot program. As an early member of the faculty and administration at Salish Kootenai College,

program administration and degree development skills were essential components through the process of attaining full accreditation of a fledgling new college. Language loss within the reservation for both language groups prompted the development of teacher training, and years of working with native language speakers and teachers. Her commitment to the strengthening of this relationship prompted interest in education governance, as evidenced by her ten years as a gubernatorial appointee to the Montana Board of Public Education and three years as a presidential appointee to the National Advisory Council on Indian Education. Ms. Silverthorne completed coursework for the Gonzaga Doctoral program in Spokane, Washington, and upon returning home, accepted the position of Tribal Education Department Director (TED) for CSKT. Through work and meetings with other TED directors, she was one of the founding members of the Tribal Education Department National Assembly (TEDNA). Her last few years in education bring her directly from a cabinet position, P-20 Policy Advisor, in the Montana Office of Public Instruction with Superintendent Denise Juneau.

Lillian Sparks Robinson, a Lakota woman of the Rosebud and Oglala Sioux Tribes, is the Commissioner of the Administration of Native Americans. Ms. Sparks was confirmed by the United States Senate as the Commissioner on March 3, 2010, and was sworn in on March 5, 2010. She has devoted her career to supporting the educational pursuits of Native American students, protecting the rights of indigenous people, and empowering tribal communities. Prior to her appointment, Ms. Sparks served as the Executive Director of the National Indian Education Association (NIEA) where she worked extensively on k-12 and early childhood education policy and appropriations impacting American Indian, Alaska Native, and Native Hawaiian students. Before joining NIEA, Ms. Sparks served as a staff attorney with the National Congress of American Indians where she worked on international indigenous rights, sacred sites and religious protection, and issues related to youth and healthcare. Ms. Sparks also previously

worked in the legal department at the National Indian Gaming Commission at the Department of the Interior. Named one of seven young Native American Leaders by USA Today Magazine, Ms. Sparks received her Bachelor of Arts in Political Science from Morgan State University, located in her hometown of Baltimore, MD, and her Juris Doctorate from Georgetown University Law Center in Washington, DC. Ms. Sparks is admitted to practice in Maryland.

Brett Taylor is the deputy director of the Center for Court Innovation's Tribal Justice Exchange, a federally-funded initiative that seeks to assist tribal communities in applying problem-solving justice innovations in their justice systems and explore ways in which state courts can benefit from tribal justice practices. He is also the deputy director of National Training and Technical Assistance for the Center. Mr. Taylor worked with the Navajo Nation to develop the first "community court" in Indian country. In addition, he was one of the lead planners of the Red Hook Peacemaking Program, a pilot program in the Red Hook neighborhood of Brooklyn, New York that is testing the use of traditional Navajo peacemaking practices in state court cases. A former defense attorney with over 16 years of experience as a public defender, Mr. Taylor has presented at numerous national conferences on community courts, tribal courts, community prosecution and other community justice topics. He was the attendance court hearing officer in P.S. 27, a Brooklyn elementary school from 2007-2010. He has also been a trainer for the Red Hook Youth Court since 1998 and has been organizing and coaching in the Red Hook Youth Baseball League since 2000. Mr. Taylor holds a B.A. from the University of Pittsburgh and a J.D. from the University Of Pittsburgh School Of Law.

Dr. Malia Villegas is Sugpiaq/Alutiiq and an enrolled member of the Native Village of Afognak in Alaska. Dr. Villegas earned her doctorate in Culture, Communities, and Education at Harvard University. She developed extensive relationships in the South Pacific through her Fulbright-funded dissertation research in New Zealand and Post-

Doctoral Fellowship in Brisbane, Australia. Dr. Villegas serves as the Principal Investigator of an NIH-funded Native American Research Center for Health project examining the use and impact of community-based participatory research in Indigenous communities and serves as a co-Core Director of an NIH-funded project on diabetes-related translation research.

Monté Wallace is an Emergency Management Specialist within the Office of Human Services Emergency Preparedness and Response at the U.S. Department of Health and Human Services' Administration for Children and Families. He holds a Bachelor of Arts in Political Science from National University in La Jolla, California. He has worked previously as a small business owner, and has proudly served his country as a Corpsman in the United States Navy.

Currently Mr. Wallace supports the Disaster Case Management Program that is managed by the Administration for Children and Families. This program assists communities with maintaining the provision of human services after a disaster by linking survivors to available resources and helping them to regain a level of self-sufficiency.

Participant Lists

Invited Speakers

Aaron F. Arnold

Director
Tribal Justice Exchange
Center for Court Innovation
520 8th Avenue
18th Floor
New York, New York 10018
Phone: 315-266-4331
Email: arnolda@courttinnovation.org

Melinda J. Baldwin

Child Welfare Program Specialist
Administration on Children, Youth and Families/
Children's Bureau
Administration for Children and Families,
U.S. Department of Health and Human Services
1250 Maryland Southwest
Portals - 8th floor
Washington, District of Columbia 20024
Phone: 202-401-9305
Email: melinda.baldwin@acf.hhs.gov

Moushumi Beltangady

Senior Policy Advisor
Administration for Children and Families,
U.S. Department of Health and Human Services
901 D Street Southwest
Washington, District of Columbia 20447
Phone: 202-260-3613
Email: moushumi.beltangady@acf.hhs.gov

Susan Golonka

Acting Director
Office of Family Assistance
Administration for Children and Families,
U.S. Department of Health and Human Services
901 D Street Southwest
Washington, District of Columbia 20447
Phone: 202-401-4731
Email: susan.golonka@acf.hhs.gov

Mark Greenberg

Acting Assistant Secretary
Administration for Children and Families,
U.S. Department of Health and Human Services
901 D Street Southwest
Washington, District of Columbia 20447
Phone: 202-401-1822
Email: mark.greenberg@acf.hhs.gov

John McLaughlin

Federal Program Coordinator
Education for Homeless Children and Youth
U.S. Department of Education
400 Maryland Avenue Southwest
Washington, District of Columbia 20202
Phone: 202-401-0962
Email: john.mclaughlin@ed.gov

Eric M. Oberdorfer

Research Associate
Housing Assistance Council
1025 Vermont Avenue Northwest
Suite 606
Washington, District of Columbia 20005
Phone: 202-842-8600
Email: eric@ruralhome.org

Jodi Pfarr

President
J. Pfarr Consulting
Phone: 612-339-5217
Email: Jodi@jpfarr.com

Carlette J. Randall

Senior Native American Specialist
JBS International, Inc.
5515 Security Lane
Suite 800
North Bethesda, Maryland 20852
Phone: 240-645-4727
Email: crandall@jbsinternational.com

LindaLee E. Retka

Lead Training & Technical Assistance Specialist
National American Indian Housing Council
20877 233rd Street
Little Falls, Minnesota 56345
Phone: 218-343-7662
Email: lretka@naihc.net

Joyce Silverthorne

Director
Office of Indian Education, Office of Elementary
and Secondary Education
U.S. Department of Education
400 Maryland Avenue, Southwest
Washington, District of Columbia 20202
Phone: 202-401-0113
Email: joyce.silverthorne@ed.gov

Lillian Sparks Robinson

Commissioner
Administration for Native Americans
Administration for Children and Families,
U.S. Department of Health and Human Services
901 D Street Southwest
Second Floor West
Washington, District of Columbia 20447
Phone: 202-401-5590
Email: anacommissioner@acf.hhs.gov

Brett Taylor

Deputy Director
Tribal Justice Exchange
Center for Court Innovation
520 8th Avenue
New York, New York 10018
Phone: 646-386-4463
Email: taylorb@courttinnovation.org

Malia Villegas

Director, Policy Research Center
National Congress of American Indians
1516 P Street Northwest
Washington, District of Columbia 20005
Phone: 202-466-7767
Email: mvillegas@ncai.org

Monté Wallace

Program Analyst
Office of Human Services Emergency
Preparedness & Response
Administration for Children and Families,
U.S. Department of Health and Human Services
370 L'Enfant Plaza
Suite 600 West
Washington, District of Columbia 20447
Phone: 202-401-9207
Email: monte.wallace@acf.hhs.gov

Federal Staff**Shannon Bopp**

Program Specialist
Office of Family Assistance
Administration for Children and Families,
U.S. Department of Health and Human Services
370 L'Enfant Promenade
Washington, District of Columbia 20447
Phone: 202-260-5326
Email: shannon.bopp@acf.hhs.gov

Felicia Gaither

Director, Tribal TANF Management
Office of Family Assistance
Administration for Children and Families,
U.S. Department of Health and Human Services
901 D Street Southwest
Washington, District of Columbia 20447
Phone: 202-205-8354
Email: felicia.gaither@acf.hhs.gov

Amelia Popham

Program Specialist
Office of Family Assistance
Administration for Children and Families,
U.S. Department of Health and Human Services
901 D Street Southwest
Washington, District of Columbia 20024
Phone: 202-205-4553
Email: amelia.popham@acf.hhs.gov

Mary Riley

CAPT, USPHS & Director
Office of Human Services Emergency
Preparedness & Response
Administration for Children and Families,
U.S. Department of Health and Human Services
370 L'Enfant Plaza
Suite 600 West
Washington, District of Columbia 20447
Phone: 202-695-6347
Email: mary.riley@acf.hhs.gov

Tom Schindler

Regional Manager
Office of Family Assistance, Region V
Administration for Children and Families,
U.S. Department of Health and Human Services
233 North Michigan
Chicago, Illinois 60601
Phone: 312-886-9540
Email: thomas.schindler@acf.hhs.gov

Tribal Representatives**Lester L. Alford**

TANF Executive Director
Karuk Tribe
64101 Second Avenue
Happy Camp, California 96039
Phone: 530-493-1440
Email: llalford@karuk.us

Marlene A. Andrews

TANF Program Manager
Workforce Development
Bristol Bay Native Association
P.O. Box 310
Dillingham, Alaska 99576
Phone: 907-842-2262
Email: mandrews@bbna.com

Donald Arnold

Tribal Council Member
Scotts Valley Tribal TANF Program
2727 Systron Drive
Suite 100
Concord, California 94518
Phone: 925-363-4778
Email: cmartinez@svtribaltanf.org

Jamie L. Awonohopay

TANF Caseworker
Community Resource Center
Menominee Indian Tribe of Wisconsin
P.O. Box 910
Keshena, Wisconsin 54135
Phone: 715-799-5137
Email: jlawonohopay@mitw.org

Kurtis A. Barker

477-Self Sufficiency Program Director
Social Services
Confederated Tribes of Siletz Indians
P.O. Box 549
Siletz, Oregon 97380
Phone: 541-444-8247
Email: Kurtisb@ctsi.nsn.us

Julie Barr

Dresslerville Community Chair
Washoe Tribe of Nevada & California
919 US Highway 395
Gardnerville, Nevada 89410
Phone: 775-265-8600
Email: julie.barr@washoetribe.us

Patrice L. Bass

Social Services Manager
TANF
Winnebago Tribe of Nebraska
P.O. Box 771
Winnebago, Nebraska 68071
Phone: 402-878-2447
Email: patrice.bass@winnebagotribe.com

Tino Batt

Tribal Treasurer
The Fort Hall Business Council
P.O. Box 306
Fort Hall, Idaho 83203
Phone: 208-478-3812
Email: tbatt@sbtribes.com

Kay Bell

Director
477 Employment & Training
Fort Belknap Indian Community
656 Agency Main Street
Hays, Montana 59527
Phone: 406-353-8376
Email: kaybell@ftbelknap.org

Rebecca Benton

TANF/GA Director
Human Services
Red Cliff Tribe
88385 Pike Road, Highway 13
Bayfield, Wisconsin 54814
Phone: 715-779-2395
Email: rbenton@redcliff-nsn.gov

Susan M. Blodgett

Director
Community Resource Center
Menominee Indian Tribe of Wisconsin
P.O. Box 910
Keshena, Wisconsin 54135
Phone: 715-799-5137
Email: sblodgett@mitw.org

Rodney Bonner

Tribal Administrator
Torres Martinez Desert Cahuilla Indians
P.O. Box 1160
66-725 Martinez Road
Thermal, California 92274
Phone: 760-397-0300
Email: rbonner@torresmartinez.org

Laura Borden

Council Member
Yurok Tribe
P.O. Box 1027
Klamath, California 95548
Phone: 707-482-1350
Email: tara@yuroktribe.nsn.us

Scott Boyle

TANF Director
Tribal TANF of Sonoma and Marin
6400 Redwood Drive
Suite 104
Rohnert Park, California 94928
Phone: 707-506-6100
Email: sboyle@gratonrancheria.com

Yvette R. Buckley

Director
477/TANF
Spokane Tribe
P.O. Box 100
Wellpinit, Washington 99040
Phone: 509-458-6516
Email: yvetteb@spokanetribe.com

Alvena Bush

District IV Tribal Council Representative
White Mountain Apache Tribe
P.O. Box 1870
Whiteriver, Arizona 85941
Phone: 928-338-2515
Email: alvenabush@wmat.us

Sandra L. Carley

TANF Program Director
Lac Courte Oreilles Tribal Government
13394 West Trepania Road
Hayward, Wisconsin 54843
Phone: 715-634-8934
Email: sandycarley@yahoo.com

Catherine Carpenter

Tribal TANF Case Worker III - IV
Bristol Bay Native Association
P.O. Box 310
Dillingham, Alaska 99576
Phone: 907-842-6107
Email: ccarpenter@bbna.com

Catalina Chacon

Tribal Council
Pechanga Band of Luiseño Indians
12705 Pechanga Road
Temecula, California 92593
Phone: 951-770-6213
Email: striplett@pechanga-nsn.gov

Shonta L. Chaloux

Director
Tribal TANF
Pechanga Band of Luiseno Indians
P.O. Box 1477
Temecula, California 92593
Phone: 951-770-6000
Email: scahloux@pechanga-nsn.gov

Brenda Chapman

TANF Program Manager
Employment & Training
Central Council Tlingit and Haida
9109 Mendenhall Mall Road
Suite 8
Juneau, Alaska 99801
Phone: 907-463-7313
Email: jchapman@ccthita.org

Julie Chapman

Administrative Clerk III
Employment & Training
Central Council Tlingit and Haida
9109 Mendenhall Mall Road
Suite 8
Juneau, Alaska 99801
Phone: 907-463-7313
Email: jchapman@ccthita.org

Leslie Colegrove

Executive Director
Hoopa Valley Tribal TANF Program
P.O. Box 728
Hoopa, California 95546
Phone: 530-625-4816
Email: leslie.colegrove@hoopatanf.com

Darlene Crabtree

Executive Director
Scotts Valley Tribal TANF Program
2727 Systron Drive
Suite 100
Concord, California 94518
Phone: 925-363-4778
Email: dcrabtree@svtribaltanf.org

Donald P. DeSantis

Chief Financial Officer
Torres Martinez Tribal TANF
66725 Martinez Road
Thermal, California 92274
Phone: 760-397-0300
Email: ddesantis@tmtanf.org

Elaine M. Descheeny

Family Support Specialist
Hopi Family Assistance Program
Hopi Guidance Center
P.O. Box 68
Second Mesa, Arizona 86043
Phone: 928-734-2202
Email: EDescheeny@yahoo.com

Alvin Dukepoo

Round Valley Indian Tribes Tribal Council
Vice-President
Round Valley Indian Tribes
P.O. Box 217
Covelo, California 95428
Phone: 707-983-6823
Email: jdukepoo@rvit.org

Patricia Eagle

ES 477 Administrative Assistant
Eastern Shoshone Tribe
P.O. Box 1210
Fort Washakie, Wyoming 82514
Phone: 307-332-8052
Email: P.Clair@eshoshone.com

Kristin C. English

Chief Operating Officer
Cook Inlet Tribal Council
3600 San Jeronimo Drive
Anchorage, Alaska 99508
Phone: 907-793-3101
Email: kenglish@citci.org

Colleen Faden

District II Tribal Council Representative
White Mountain Apache Tribe
P.O. Box 1870
Whiteriver, Arizona 85941
Phone: 928-338-2513
Email: cfaden@wmat.us

Judy E. Fink

Tribal Council Chairperson
North Fork Rancheria
33143 Road 222
North Fork, California 93643
Phone: 559-877-5533
Email: efink@nfr-nsn.gov

Julie Finkbonner

Council Member
Lummi Indian Business Council
2665 Kwina Road
Bellingham, Washington 98226
Phone: 360-312-2142
Email: julief@lummi-nsn.gov

Andrew K. Freed

Senior TANF Manager
Employment and Training Services Department
Cook Inlet Tribal Council
3600 San Jeronimo Drive
Anchorage, Alaska 99508
Phone: 907-793-3315
Email: afreed@citci.org

Joal I. Galindo

TANF Caseworker
Nooksack Indian Tribe
233 Hertel Way
Nooksack, Washington 98276
Phone: 360-393-5265
Email: joalgalindo_rulz@yahoo.com

Yolanda Galvan

Tribal TANF Director
North Fork Rancheria
P.O. Box 459
North Fork, California 93643
Phone: 559-225-5000
Email: ygalvan@nfr-nsn.gov

Delilah A. Goodluck

Senior Public Information Officer
Department for Self Reliance
Navajo Nation Division of Social Services
P.O. Box 2279
Window Rock, Arizona 86515
Phone: 928-810-8553
Email: delilah.goodluck@nntanf.org

Roxanne Gorman

Department Manager III
Department for Self Reliance
Navajo Nation Division of Social Services
P.O. Box 2279
Window Rock, Arizona 86515
Phone: 928-810-8553
Email: roxanne.gorman@nntanf.org

Katrina Guitierrez

Tribal Council Secretary
North Fork Rancheria
33143 Road 222
North Fork, California 93643
Phone: 559-877-5530
Email: kguitierrez@nfr-nsn.gov

Monica K. Henry

Social Services Director
Lower Elwha Klallam Tribe
3080 Lower Elwha Road
Port Angeles, Washington 98363
Phone: 360-565-7257
Email: monica.henry@elwha.nsn.us

Julia Hintze

Assistant Director
Social Services
Salt River Pima-Maricopa Tribal TANF
10005 East Osborn Road
Scottsdale, Arizona 85256
Phone: 480-362-6901
Email: julia.hintze@srpmic-nsn.gov

Cindy P. Hoaglen

Program Director
Tribal TANF Program
Round Valley Indian Tribes
P.O. Box 217
Covelo, California 95428
Phone: 707-983-6100
Email: choaglen@rvtt.net

Zerlinda M. Hoaglen- Card

Round Valley Indian Tribes Tribal Secretary
Round Valley Indian Tribes
P.O. Box 217
Covelo, California 95428
Phone: 707-983-6100
Email: zhoaglen@rvit.org

Jenelle Howard

Senior Social Worker
Social Services
Salt River Pima-Maricopa Tribal TANF
10005 East Osborn Road
Scottsdale, Arizona 85256
Phone: 480-362-5686
Email: jenelle.howard@srpmic-nsn.gov

Ryan Howard

TANF Director
Owens Valley Career Development Center
P.O. Box 847
Bishop, California 93515
Phone: 760-873-5107
Email: rhoward@ovcdc.com

Donna Isham

TANF Administrative Assistant/Case Worker
Lac Courte Oreilles Tribal Government
13394 West Trepania Road
Hayward, Wisconsin 54843
Phone: 715-634-8934
Email: donna.isham@lco-nsn.gov

Geana K. Jackson

TANF Coordinator
Human Services
Quileute Tribe
P.O. Box 279
La Push, Washington 98350
Phone: 360-374-5131
Email: leticia.jaime@quileutenation.org

Jody Jeffers

Chief Financial Officer
North Fork Rancheria
33143 Road 222
North Fork, California 93643
Phone: 559-877-2461
Email: jjeffers@nfr-nsn.gov

Whitney Jones

Deputy Director
South Puget Intertribal Planning Agency
3104 Southeast Old Olympic Highway
Shelton, Washington 98584
Phone: 360-426-3990
Email: wjones@spipa.org

Michael Kafka

Executive Director
Mille Lacs Band of Ojibwe Department of Labor
43408 Oodena Drive
Onamia, Minnesota 56359
Phone: 320-532-7563
Email: michael.kafka@millelacsband.com

Natalie R. Kenmille

TANF Program Manager
Department of Human Resource Development
Confederated Salish & Kootenai Tribes
P.O. Box 278
Pablo, Montana 59855
Phone: 406-675-2700
Email: nataliek@cskt.org

Karen M. Kyle

Administrative Officer
Hoopa Valley Tribal TANF Program
P.O. Box 728
Hoopa, California 95546
Phone: 530-625-4816
Email: karen.kyle@hoopatanf.com

George B. López

TANF Executive Director
Torres Martinez Desert Cahuilla Indians
P.O. Box 969
66-725 Martinez Road
Thermal, California 92274
Phone: 760-397-8147
Email: glopez@tmtanf.org

Jerald Loud

Executive Director - Oshkiimaajitahdah
Human Services
Red Lake Band of Chippewa Indians
P.O. Box 416
Redby, Minnesota 56670
Phone: 218-679-3350
Email: jloud@redlakenation.org

Crystal Lyons

Quileute Tribal Council
Quileute Tribe
P.O. Box 279
La Push, Washington 98350
Phone: 360-374-9153
Email: leticia.jaime@quileutenation.org

Debbie R. Martin

Administration Director
Administration
Quinault Indian Nation
P.O. Box 194
Taholah, Washington 98587
Phone: 360-276-8211
Email: dmartin@quinault.org

Jillian R. Martinez

Family Advocate Manager
Family Advocate/Client & Family Services
Scotts Valley Tribal TANF Program
2727 Systron Drive
Concord, California 94518
Phone: 925-771-8219
Email: jmartinez@svtribaltanf.org

Andrew Masiel

Tribal Council
Pechanga Band of Luiseño Indians
12705 Pechanga Road
Temecula, California 92593
Phone: 951-770-6213
Email: striplett@pechanga-nsn.gov

Lana McCovey

Council Member
Yurok Tribe
P.O. Box 1027
Klamath, California 95548
Phone: 707-482-1350
Email: tara@yuroktribe.nsn.us

Maryann McGovran

Tribal Council Vice-Chairperson
North Fork Rancheria
33143 Road 222
North Fork, California 93643
Phone: 559-877-5534
Email: mmcgovran@nfr-nsn.gov

John N. McIntyre

TANF Director
Association of Village Council Presidents
P.O. Box 219
Bethel, Alaska 99559
Phone: 907-543-7488
Email: John_McIntyre@avcp.org

Barbara R. Metoxen

Economic Support Services Manager
Oneida Social Services
Oneida Tribe of Indians of Wisconsin
P.O. Box 365
Oneida, Wisconsin 54155
Phone: 920-490-3777
Email: bmetoxen@oneidanation.org

Stacy Mills

Family Assistance Program Manager
Children and Family Services
Port Gamble S'Klallam Tribe
31912 Little Boston Road
Kingston, Washington 98346
Phone: 360-297-9650
Email: stacy@pgst.nsn.us

Misty R. Mills

TANF Administrator
White Mountain Apache Tribe
P.O. Box 1870
Whiteriver, Arizona 85941
Phone: 928-338-4164
Email: mistymills@wmat.us

Holly Morales

Employment and Training Services Department
Director
Cook Inlet Tribal Council
3600 San Jeronimo Drive
Anchorage, Alaska 99508
Phone: 907-793-3323
Email: hmares@citci.org

Aurelio Mori

Social Worker 1
Social Services
Salt River Pima-Maricopa Tribal TANF
10005 East Osborn Road
Scottsdale, Arizona 85256
Phone: 480-362-5683
Email: aurelio.mori@srpmic-nsn.gov

Elizabeth A. Nasewytewa

TANF Program Supervisor
Hopi Family Assistance Program
Hopi Guidance Center
P.O. Box 68
Second Mesa, Arizona 86043
Phone: 928-734-2202
Email: Elizabeth.Nasewytewa@Pa-angni.com

Deannah M. Neswood-Gishey

Assistant Department Manager
Department for Self Reliance
Navajo Nation Division of Social Services
P.O. Box 2279
Window Rock, Arizona 86515
Phone: 928-810-8553
Email: deannah.neswood-gishey@nntanf.org

Lori R. Pahvitse

TANF Manager
477 Human Services Department
Shoshone-Bannock Tribes
P.O. Box 306
Fort Hall, Idaho 83203
Phone: 208-478-3767
Email: lpahvitse@sbtribes.com

Amy Painter

Human Services Director
Winnebago Tribe of Nebraska
P.O. Box 687
Winnebago, Nebraska 68071
Phone: 402-878-2379
Email: amy.painter@winnebagotribe.com

Mary J. Papp

Manager
TANF
Quinault Indian Nation
P.O. Box 189
Taholah, Washington 98587
Phone: 360-276-8211
Email: mpapp@quinault.org

Lucetta Pena

TANF Assistant Program Manager
Lummi Indian Business Council
2665 Kwina Road
Bellingham, Washington 98226
Phone: 360-312-2088
Email: Lucettat@lummi-nsn.gov

Mathew Peters

Executive Director
California Tribal TANF Partnership
991 Parallel Drive
Suite B
Lakeport, California 95453
Phone: 707-262-4401
Email: mpeters@cttp.net

Alesia Reed

Tribal Council Member/Tribal Secretary
Torres Martinez Desert Cahuilla Indians
P.O. Box 1160
66-725 Martinez Road
Thermal, California 92274
Phone: 760-397-3925
Email: areed@TMDCI.org

Mary L. Resvaloso

Tribal Chairwoman
Torres Martinez Desert Cahuilla Indians
4407 Washington Avenue
Hemet, California 92544
Phone: 760-397-0300
Email: tmchair@tmdci.org

Teela Robison

Social Services/TANF Program Manager
Yurok Tribal TANF Program
207 Price Mall
Crescent City, California 95531
Phone: 707-465-8305
Email: teela@yuroktribe.nsn.us

Sativa A. Salazar

TANF Case Manager
Nooksack Indian Tribe
7094 Mission Road
Number 1
Everson, Washington 98247
Phone: 360-632-7033
Email: ssalazar@nooksack-nsn.gov

Michelle R. Sangrey

Fiscal Manager
Tribal TANF
Chippewa Cree Tribal TANF
31 Agency Square
Box Elder, Montana 59521
Phone: 406-395-5814
Email: michellesangrey@yahoo.com

Teresa Sarabia

Director
Employment & Training
Central Council Tlingit and Haida
9109 Mendenhall Mall Road
Suite 8
Juneau, Alaska 99801
Phone: 907-463-7313
Email: jchapman@ccthita.org

Christie Schmidt

Case Worker, Family Service Division
Economic Support Department
Forest County Potawatomi Community
P.O. Box 340
5415 Everybody's Road
Crandon, Wisconsin 54520
Phone: 715-478-7206
Email: christie.schmidt@fcpotawatomi-nsn.gov

Jeff C. Schueller

Program Services Director
California Tribal TANF Partnership
991 Parallel Drive
Suite B
Lakeport, California 95453
Phone: 707-262-4417
Email: jschueller@cttp.net

Cheryl R. Shell

Tribal TANF Manager
Tribal TANF & Child Support
P.O. Box 427
117 John Crowe Hill Drive
Cherokee, North Carolina 28719
Phone: 828-497-4317
Email: Cshell@otcse.com

Gerald Small

Council Member
Business Committee
Chippewa Cree Tribe
31 Agency Square
Box Elder, Montana 59521
Phone: 406-395-5705
Email: gerald_small@yahoo.com

Susan J. Smith

Child Support Program Director -
Income Maintenance Supervisor
Lac Courte Oreilles Tribal Government
13394 West Trepania Road
Hayward, Wisconsin 54843
Phone: 715-634-8934
Email: sue.smith@lco-nsn.gov

Catherine C. Smokey

Site Manager
Washoe Native TANF Program
Washoe Tribe of Nevada & California
1246 Waterloo Lane
Gardnerville, Nevada 89410
Phone: 775-782-6320
Email: tsmokey@washoetanf.org

Esther Stauffer

Deputy Director
Native TANF Program
Washoe Tribe of Nevada & California
2030 Franklin Street
Suite 500
Oakland, California 94612
Phone: 510-873-8223
Email: estauffer@washoetanf.org

Roberta A. Toineeta

Tribal TANF Case Worker
Tribal TANF & Child Support
P.O. Box 427
117 John Crowe Hill Drive
Cherokee, North Carolina 28719
Phone: 828-497-4317
Email: Rtoineeta@otcse.com

Elaine Topsy

Program Director
Human Services
Chippewa Cree Tribal TANF
RR 1 Box 544
Box Elder, Montana 59521
Phone: 406-395-5814
Email: elaine.topsky@gmail.com

Linda A. Torres

Area Manager
Oneida Social Services
Oneida Tribe of Indians of Wisconsin
P.O. Box 365
Oneida, Wisconsin 54313
Phone: 920-490-3700
Email: ltorres@oneidanation.org

Denis Turner

Executive Director
Southern California Tribal Chairmen's Association
P.O. Box 1470
Valley Center, California 92082
Phone: 760-742-8600
Email: mrdenisturner@aol.com

John Wadda

ES 477 Program Director
Eastern Shoshone Tribe
P.O. Box 1210
Fort Washakie, Wyoming 82514
Phone: 307-332-8052
Email: jewadda@eshoshone.com

Jody Waddell

Councilmember
Karuk Tribe
P.O. Box 1016
Happy Camp, California 96039
Phone: 530-493-1600
Email: mallec@karuk.us

Dorothy Wait

Director
Community & Family Services
Smith River Rancheria
110 West First Street
Smith River, California 95567
Phone: 707-487-9255
Email: dperry@tolowa.com

LuAnn Warrington

Assistant Director
Community Resource Center
Menominee Indian Tribe of Wisconsin
P.O. Box 910
Keshena, Wisconsin 54135
Phone: 715-799-5137
Email: lwarrington@mitw.org

Rae B. Whitcomb

Director
Workforce Development
Bristol Bay Native Association
P.O. Box 310
Dillingham, Alaska 99576
Phone: 907-842-2262
Email: rwhitcomb@bbna.com

Contract Staff**Melissa Canu**

Research Assistant
ICF International
9300 Lee Highway
Fairfax, Virginia 22031
Phone: 703-225-2224
Email: melissa.canu@icfi.com

Lynn M. Carrier

Associate
ICF International
9300 Lee Highway
Fairfax, Virginia 22031
Phone: 703-225-2185
Email: lynn.carrier@icfi.com

Patrick D. Heiman

Training and Technical Assistance Manager
ICF International
9300 Lee Highway
Fairfax, Virginia 22031
Phone: 240-723-0542
Email: patrick.heiman@icfi.com

Janet S. Kreitman

Health Writer/Editor
BLH Technologies, Inc.
1803 Research Boulevard
Suite 300
Rockville, Maryland 20850
Phone: 240-399-8460
Email: jkreitman@blhtech.com

Steve McLaine

Project Director
BLH Technologies, Inc.
1803 Research Boulevard
Suite 300
Rockville, Maryland 20850
Phone: 240-399-8462
Email: smclaine@blhtech.com

Renee L. Rainey

Senior Manager
ICF International
4070 Madison Avenue
Culver City, California 90232
Phone: 202-297-0953
Email: reneerainey@gmail.com

Crystal City Restaurants and Entertainment

American

Altitude Restaurant

650 15th St.
303-486-4434

Appaloosa Grill

535 16th St.
720-932-1700

American

Crystal City Sports Pub

529 23rd Street South
(703) 521-8215

Legal Sea Foods

2301 Jefferson Davis Highway
(703) 415-1200

Cinnabar

2799 Jefferson Davis Highway
(703) 418-6185

California Pizza Kitchen

1201 South Hayes Street
(703) 412-4900

Harry's Tap Room

1100 South Hayes Street
(703) 416-7070

Crystal Grill

1300 Jefferson Davis Highway
(703) 979-9799

Bar Louie

320 23rd Street South
(571) 302-7420

Freddie's Beach Bar and Restaurant

555 23rd Street South
(703) 685-0555

Ted's Montana Grill

2200 Crystal Drive
(703)416-8337

Asian, Chinese, and Japanese

Charlie Chiang's

320 23rd Street South
(703) 413-3440

Asia Bistro

1301 S Joyce Street
(703) 413-2002

Sushi Garden

1680 Crystal Square Arcade
(703) 413-5477

Zen Bistro and Wine Bar

1301 S Joyce Street
(703) 413-8887

Saigon Saigon

1101 South Joyce Street
(703) 412-0822

Bakery, Coffee, Dessert

Corner Bakery Café

2200 Crystal Drive
(703) 412-0131

Royal Cookie Shop

2341 Jefferson Davis Highway
(703) 418-3824

Seattle's Best Coffee

2450 Crystal Drive
(709) 413-8292

Starbucks

1649 Crystal Square Arcade
(703) 418-0226

Epa Café

2733 Crystal Drive
(703) 415-3067

Coffee Beanery

1100 South Hayes Street
(703) 415-3909

Yogen Fruz

1100 South Hayes Street
(703) 415-2400

Cold Stone Creamery

2200 Crystal Drive
(703) 48-2223

Fine Dining**Ruth's Chris Steak House**

2231 Crystal Drive
(703) 979-727

Jaleo

2250 Crystal Drive
(703) 413-8181

Fyve Restaurant Lounge

1250 South Hayes Street
(703) 415-5000

Morton's The Steakhouse

1750 Crystal Drive
(703) 418-1444

McCormick & Schmick's

2010 Crystal Drive
(703) 413-6400

Mexican**Cantina Mexicana**

515 23rd Street South
(703) 979-7033

Lime Fresh Mexican Grill

1101 S Joyce Street
(703) 413-6234

San Antonio Bar & Grill

1664a Crystal Square Arcade
(703) 415-0126

Chevys Fresh Mex

1201 S Hayes Street
(703) 413-8700

District Taco (cart)

23rd Street South & Crystal Drive
(703) 539-2165

Other Cuisines**Kabob Palace**

2315 S Eads Street
(703) 486-3535

Urban Thai Restaurant

561 23rd Street South
(703) 979-0777

Portofino Restaurant

526 23rd Street South
(703) 979-8200

Athena Pallas Greek Restaurant

556 22nd Street
(703) 521-3870

The Perfect Pita

1681 Crystal Square Arcade
(703) 418-6656

Fast Food**Chipotle Mexican Grill**

2231 Crystal Drive
(703) 920-8779

Subway

2154 Crystal Plaza Arcade
(703) 413-2233

McDonald's

2155 Crystal Plaza Arcade
(703) 418-0215

Taco Bell

1100 South Hayes Street
(703) 412-5893

Panda Express

1100 South Hayes Street
(703) 415-5220

Noodles & Company

1201 South Joyce Street
(703) 418-0001

Popeyes Louisiana Kitchen

1100 South Hayes Street
(703) 415-2320

Entertainment, Shopping

Crystal City Shops

Crystal Drive between 23rd and 15th Street
(703) 922-4636

Arena Stage

1800 Bell Street
(202) 488-3300

Synetic Theater

1800 Bell Street
(866) 811-4111

Arlington Arts Center

3550 Wilson Boulevard
(703) 248-6800

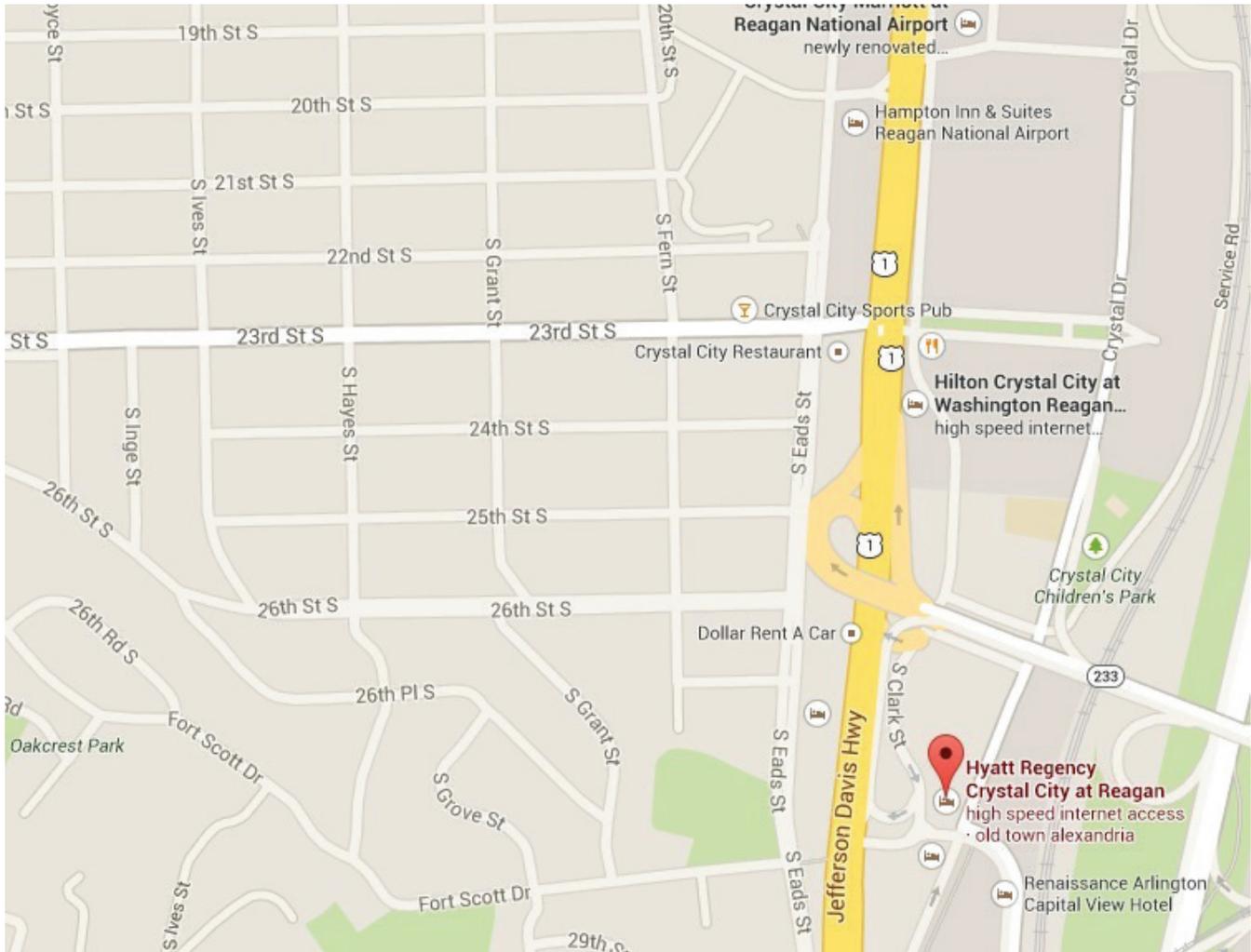
Crystal Screen (outdoor movie on the lawn)

1851 South Bell Street
(703) 412-9430

Fashion Centre at Pentagon City

1100 South Hayes Street
(703) 415-2401

Area Map



Hotel Address:

Hyatt Regency Crystal City
2799 Jefferson Davis Highway
Arlington, Virginia 22202

